

GOVERNANCE BRIEFING BOOK

2012-2013

The logo for the Faculty Senate, featuring a black rectangular background with a red curved line at the bottom. The text "Faculty Senate" is written in white in the upper right corner.

Faculty Senate

[HTTP://WWW.UC.EDU/FACULTYSENATE/](http://www.uc.edu/facultysenate/)

Principles of Effective Governance

This proposed framework for integrated policy decision-making respects the principles for effective governance as outlined by the Faculty Senate ad hoc Governance Committee in their report, *Recommendations for Shared Governance at the University of Cincinnati* (October 2005, p. 5). The report recommended that governance of the University of Cincinnati should adhere to the following principles:

Legitimate. Governance should be—and should be perceived as being—legitimate. A system of shared governance must meet three conditions to achieve legitimacy: First, faculty in positions to participate in decision-making must gain those positions through legitimate means, generally through election by their peers or through selection based on their expertise or on their representation of important constituencies. Second, faculty and administrators must have the same access to information necessary for informed deliberation. Third, both faculty and administrators' influence on decision-making must be real; any perception that the real decisions are being scripted beforehand by any participants in the process will undercut legitimacy.

Transparent. Virtually all processes and products of governance should be transparent. The university should frame issues of governance clearly and completely and in a useful and timely manner such that all affected constituencies have the opportunity to be informed and to be heard before decisions are made. Once decisions are made, their rationales should be articulated clearly for a diverse public audience and the group or individuals responsible for the decisions should be clearly identified.

Accountable. Those people responsible for making governance decisions—both faculty and administrators—should be accountable to the university and its constituents. Such accountability should be tailored to fit the identity and purposes of the individual units to which it applies.

Flexible. The structure and processes of governance should be flexible, permitting the university to move nimbly in a rapidly changing environment. Generally, few standing committees should exist; instead, workgroups should convene only as necessary to achieve specific goals and then dissolve.

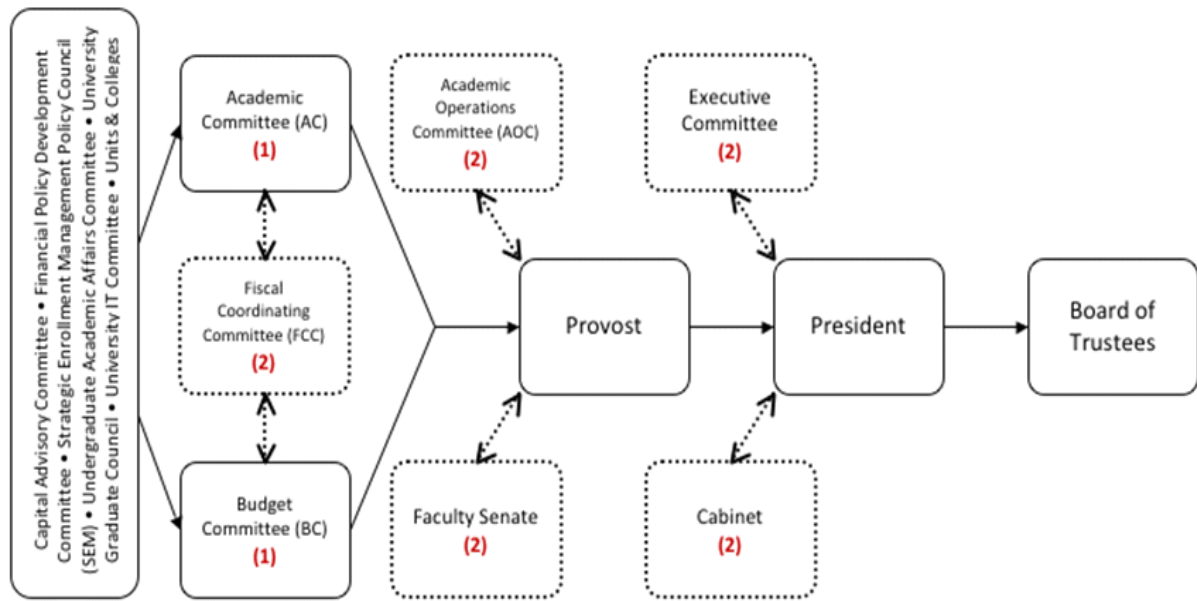
Inclusive. Those people making decisions should include representatives of the stakeholders affected by the decisions being made. For their inclusion to be meaningful, their roles, rights and responsibilities in decision making should be clearly articulated.

Aligned with Mission. Decision-making should seek to align policies and outcomes with the university's mission. To do so, those people with the authority to influence decisions must place institutional interests ahead of self-interest and must favor long-term over short-term institutional benefits

Framework for Integrated Decision-Making

"The variety and complexity of tasks performed by institutions of higher education produce an interdependence among constituent elements of the University. Adequate communication is therefore essential, and there must be full opportunity for appropriate joint planning and effort..."

-Article 27.1 Collective Bargaining Agreement between the University of Cincinnati and the American Association of University Professors, University of Cincinnati Chapter



1. Integrated Decision-Making Committees

2. University Advisory Committees

Other University Advisory Committees Include:

- [Athletics Advisory Council](#)
- [Commencement Committee](#)
- [Deans Council](#)
- [Diversity Council](#)
- [Graduate Student Governance Association](#)
- [Intellectual Property Committee](#)
- [Just Community Steering Committee](#)
- [President's Advisory Council on Environment and Sustainability \(PACES\)](#)
- [Standing Committee on Conflicts of Interest](#)
- [Undergraduate Student Government](#)
- [University Honors Committee](#)
- [University Naming Committee](#)

The diagram above presents the flow of university policy decision-making. University policy decisions are first considered by one or more of the all-university governance committees whose membership includes multiple stakeholders, including (as appropriate) representatives appointed or elected by faculty and student governance bodies. From the all-university governance committees recommendations flow to the University Academic Committee (AC) and/or the University Budget Committee (BC) for further consideration. Interface between the two committees is on-going and expected and includes the advisory Fiscal Coordinating Committee as appropriate. Decisions proceed from there to the [Provost](#), who seeks input and advice from the Academic Operations Committee and the Faculty Senate as priorities are established to take to the President. The [President](#) in turn seeks input and advice from the Executive Committee and President's Cabinet as final decisions are made. Decisions are presented to the Board of Trustees for approval when appropriate.

All University Governance Committees: All-University Governance Committees are those whose activities influence university policy broadly and whose membership include multiple constituencies, including faculty, administrators, and students (as appropriate). Terms of service, rotation of members, and the inclusion of ex officio members are specified. All-University Governance Committees make recommendations to higher university authorities where final policy decisions are made.

- [Academic Operations Committee](#)
- [Athletics Advisory Council](#)
- [Board of Trustees](#)
- [Capital Advisory Committee](#)
- [Commencement Committee](#)
- [Deans Council](#)
- [Diversity Council](#)
- [Executive Committee](#)
- [Faculty Senate](#)
- [Financial Policy Development Committee \(FPDC\)](#)
- [Fiscal Coordinating Committee \(FCC\)](#)
- [Graduate Student Governance Association](#)
- [Intellectual Property Committee](#)
- [Just Community Steering Committee](#)
- [President's Advisory Council on Environment and Sustainability \(PACES\)](#)
- [President's Cabinet](#)
- [Standing Committee on Conflicts of Interest](#)
- [Strategic Enrollment Management Policy Council \(SEM\)](#)
- [Undergraduate Academic Affairs Committee](#)
- [Undergraduate Student Government](#)
- [University Academic Committee \(AC\)](#)
- [University Budget Committee \(BC\)](#)
- [University Graduate Council](#)
- [University Honors Committee](#)
- University IT Committee (forthcoming)
- [University Naming Committee](#)

2012-2013
FACULTY SENTATE ROSTER

CHAIR:	Richard Miller	CEAS, Schl. Adv. Structures	556-3744
VICE-CHAIR:	Tracy Herrmann	UC-Blue Ash, Reading	745-5689
PAST CHAIR:	Richard Harknett	A&S Political Science	556-3314
SECRETARY:	Wanda McCarthy	Clermont, Humanities & Soc. Sci.	558-7404
PARLIAMENTARIAN:	Deborah Page	UC-Blue Ash, Foreign Language	745-5679

EX-OFFICIO:	Santa Ono	President	556-2201
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BOARD OF TRUSTEES REPRESENTATIVES:

2011-2013	Marla Hall	A&S, Psychology	556-5332
2012-2014	Peter Stambrook	College of Medicine	558-6151

AT-LARGE SENATORS:

2011-2013	Adrienne Lane	Nursing	558-5211
2011-2013	Tracy Herrmann	UC-Blue Ash, Radiologic Technology	745-5689
2011-2013	Ann Witham	UC-Blue Ash, Biology	745-5607
2011-2013	Jeff Tilman	DAAP, Arch & Interior Design	556-0239
2012-2014	Daniel Langmeyer	A&S, Psychology	556-5546
2012-2014	Janine Hartman	A&S Romance Lang & Lit	556-1596
2012-2014	Rina Williams	A&S Women's Gender Sxltly Study	556-3558
2012-2014	Jason Heikenfeld	CEAS, School Elec & Computing Sys	556-4763

PART-TIME FACULTY:

2011-2013	Michael Sharp	Professional Practice	556-1553
2011-2013	Melanie Swick	DAAP, Arch & Interior Design	556-6426

EMERITUS:

2010-2012	Nancy Hamant	Teachers	931-6819
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2012-2013
FACULTY SENTATE ROSTER

COLLEGE SENATORS:

Allied Health Sciences	2011-2013	Carol Wheeler-Strother	School of Social Work	556-4635
	2012-2014	Rebecca Leugers	Rehabilitation Services	558-7480
Arts & Sciences	2011-2013	Dennis O'Neill	Area Studies & Prgms	556-9313
	2012-2014	Mihaela Poplicher	Mathematical Sciences	556-1223
Business	2011-2013	Robert Rokey	Information Systems	556-7058
	2012-2014	Constantine Polychroniou	Marketing	556-7111
CCM	2011-2013	Sam Ng	Composition, Musicology	556-9502
	2012-2014	John Owens	Electronic Media	556-9493
CEAS	2011-2013	Kumar Vemaganti	School Dynamic Systems	556-2728
	2012-2014	Raj Manglik	School Dynamic Systems	556-5704
CECH	2011-2013	Ann Millacci	Educational Studies	556-5232
	2012-2014	Russ McMahon	Information Technology	556-4873
Clermont	2011-2013	Jeff Bauer	Mgmt & Mktg	732-5257
	2012-2014	Darrell Hawkins	Criminal Justice	732-5339
DAAP	2011-2013	Oscar Fernandez	School of Design	556-3267
	2012-2014	David Varady	School of Planning	556-0762
Law	2011-2013	Michele Bradley	Law	556-0177
	2012-2014	Sean Mangan	Law	556-4361
Libraries	2011-2013	Arlene Johnson	Circulation Services	556-1417
	2012-2014	Kevin Grace	Archives & Rare Books	556-1417
Medicine	2011-2013	Robert Krikorian	Psychiatry	558-4224
	2012-2014	Caleb Adler	Psychiarty	558-3362
Nursing	2011-2013	Bonnie Brehm	Nursing	558-7502
	2012-2014	Yvette Pryse	Research Team	558-5500
Pharmacy	2011-2013	Pamela Heaton	Pharmacy	558-4177
	2012-2014	Yuhang Zhang	Pharmacy	558-0740
Prof. Practice	2011-2013	Datina Juran	Professional Practice	556-0328
	2012-2014	Maureen Schomaker	Professional Practice	556-6048
UC-Blue Ash	2011-2013	Eric Anderson	Electronic Media	936-1618
	2012-2014	Margo Lambert	History	936-7124

2012-2013
FACULTY SENATE CABINET

CHAIR	Richard Miller	CEAS, Schl. Adv. Structures	556-3744
VICE-CHAIR	Tracy Herrmann	UC-Blue Ash, Radiology	745-5689
PAST CHAIR-	Richard Harknett	A&S Political Science	556-3314
SECRETARY	Wanda McCarthy	Clermont, Humanities & Soc. Sci.	558-7404
PARLIAMENTARIAN	Deborah Page	UC-Blue Ash, Foreign Language	745-5679
ACADEMIC AFFAIRS	Adrienne Lane	Nursing	558-5211
BUDGET & PRIORITIES	Daniel Langmeyer	A&S Psychology	556-5546
COMMITTEE ON COMMITTEE	Marla Hall	A&S Psychology	556-5332
GOVERNANCE	Pamela Heaton	Winkler College of Pharmacy	558-4177
HUMAN RELATIONS	Datina Juran	Professional Practice	556-0328
INFO TECHNOLOGY	Robert Rokey	Linder, College of Business	556-7058
PLANNING	Jeff Tilman	DAAP, Arch & Interior Design	556-0239
RESEARCH & SCHOLAR	Kumar Vemaganti	CEAS, Dynamic Systems	556-2728
BOT REP 2013	Marla Hall	A&S Psychology	556-5332
BOT REP 2014	Peter Stambrook	College of Medicine	556-6151

2012-2013
FACULTY SENATE STANDING COMMITTEES

ACADEMIC AFFAIRS:

The charge of the committee is to make investigations and recommendations for Faculty Senate action on educational or academic policy or practice.

Adrienne Lane, Chair (Nursing)	Adrienne.Lane@uc.edu	558-5211
Julia Gill (UCBA)	Julia.Gill@uc.edu	745-5600
Linda Graeter (CAHS)	Linda.Graeter@uc.edu	558-2018
Teresa Roig-Torres (UCBA)	Teresa_Roig-Torres@uc.edu	745-8306
Michael Magazine (CoB)	Mike.Magazine@uc.edu	556-7191
Colleen McTague (A&S)	Colleen.Mctague@uc.edu	556-3249
Jun Ying (Med)	yingj@ucmail.uc.edu	558-2767

BUDGET & PRIORITIES:

The charge of the committee is to examine financial matters of the university and recommend to the Faculty Senate ordering of priorities.

Daniel Langmeyer, Chair (A&S)	Daniel.Langmeyer@uc.edu	556-5546
Lawrence Gilligan (A&S)	Lawrence.Gilligan@uc.edu	556-4869
Tim Hodges (A&S)	Timothy.Hodges@uc.edu	556-4040
Hazem Said (CEAS)	hazem.Said@uc.edu	556-5092
Jason Shearn (CEAS)	Jason.Shearn@uc.edu	556-4175
Steven Boyce	Steven.Boyce@uc.edu	558-4748
Kent Lutz	Kent.Lutz@uc.edu	936-1750

GOVERNANCE & BY-LAWS:

The Governance Committee shall be responsible for on-going review of and revisions to the by-laws, clarifying and strengthening the involvement of faculty on university committees, assuring training for faculty serving on Faculty Senate and other university committees, monitoring governance policies and practices and recommending new policies and practices to ensure effective involvement of faculty in university decision making. In addition, the Governance Committee shall be available to assist faculty with governance issues occurring within their college or unit.

Pamela Heaton, Chair (WCPHR)	Pam.Heaton@uc.edu	558-4177
Carlee Escue (CECH)	Carlee.Escue@uc.edu	556-2006
Stephanie King (Nursing)	Stephanie.King@uc.edu	558-0012
Kathryn Lorenz (A&S)	Kathryn.Lorenz@uc.edu	556-1845
Linda Quinlin (Nursing)	Linda.Quinlin@uc.edu	558-5207
Joni Torsella (CEAS)	Joni.Torsella@uc.edu	556-1224
Sean Mangan (Law)	Sean.Mangan@uc.edu	556-4361

HUMAN RELATIONS:

The charge of the committee is to monitor existing practices and policies and recommend new policies and practices to ensure a supportive environment for women and minority faculty and students.

Datina Juran, Chair(Prof Prac)	Datina.Juran@uc.edu	556-0328
Rita Kumar (UCBA)	Rita.Kumar@uc.edu	745-5655
Manoj Sharma (CECH)	Manoj.Sharma@uc.edu	556-3878
Angie Woods (UCBA)	Woodsai@uc.edu	745-5600
Amy Beegle (CCM)	beegleay@ucmail.uc.edu	556-9505
Anita Todd (Prof.Prac)	Anita.Toood@uc.edu	556-0323
Natalia Darling (UCBA)	darlinnp@ucmail.uc.edu	745-5763

2012-2013

FACULTY SENATE STANDING COMMITTEES (continued)

INFORMATION TECHNOLOGY:

This committee is to formulate and express faculty views on information technology issues.

Robert Rokey, Chair	Robert.Rokey@uc.edu	556-7058
Lisa Beckelhimer (A&S)	Lisa.Beckelhimer@uc.edu	556-3955
Michelle Conda (CCM)	Michelle.Conda@uc.edu	556-9525
Andy Curran (Cler.)	Andy.Curran@uc.edu	732-8971
Anton Harfmann (DAAP)	Anton.Harfmann@uc.edu	556-4933
Ken Hirsh (Law)	Ken.Hirsh@uc.edu	556-0159
Pamela Greenstone (CAHS)	Pamela.Greenstone@uc.edu	558-2413
Russ McMahan (CECH)	Russ.McMahan@uc.edu	556-4873
Susan Banoun (UCL)	Susan.Banoun@uc.edu	556-1440

PLANNING:

The charge of the Planning Committee is to consider all aspects of planning, both curricular and physical.

Jeff Tilman, Chair (DAAP)	Jeff.Tilman@uc.edu	556-0239
Jeff Bauer (Cler.)	Jeff.Bauer@uc.edu	732-5257
Michele Bradley (Law)	Michele.Bradley@uc.edu	556-0177
Heather Moore (UCBA)	Heather.Moore@uc.edu	936-7121
Kevin Grace (LIB)	Kevin.Grace@uc.edu	556-1959
Rose Smith (CAHS)	Rose.l.smith@uc.edu	558-7484
Rina Williams (A&S)	Rina.Williams@uc.edu	556-3558

RESEARCH & SCHOLARSHIP:

The Research and Scholarship Committee shall consider all aspects of research and recommend policies, processes, or procedures designed to enhance the role of research and scholarship in the university. The committee shall make recommendations concerning the development and implementation of problems designed to support and reward research and scholarly activity. In addition, the committee shall examine, review, and make recommendations about proposals initiated by the administration and other parties.

Kumar Vemaganti, Chair	Kumar.vemaganti@uc.edu	556-2728
Jim Ball (Med.)	William.Ball@uc.edu	558-2388
Patrick Limbach (A&S)	Pat.Limbach@uc.edu	556-1871
Nicasio Urbina (A&S)	Nicasio.urbina@uc.edu	556-1838
Peng Zhang (A&S)	Peng.Zhang@uc.edu	556-9222

2012-2013

FACULTY SENATE STANDING COMMITTEES (continued)

COMMITTEE ON COMMITTEES:

This committee is to provide to the Faculty Senate lists of nominees for designation as faculty representative for all university committees when faculty interests are involved or, if so desired by the Faculty Senate, to make those designations directly. It shall be the committee's responsibility to select nominees who will reflect the diverse interest and viewpoints of the university faculty.

Marla Hall, Chair,	Marla.Hall@uc.edu	556-5332
Carol Wheeler Strother	Carol.Wheeler-strother@uc.edu	556-4635
Robert Rokey	Robert.Rokey@uc.edu	556-7058
Sam Ng	Sam.Ng@uc.edu	556-9502
Kumar Vemaganti	Kumar.Vemaganti@uc.edu	556-2728
Ann Millacci	Ann.Millacci@uc.edu	556-5232
Jeff Bauer	Jeff.Bauer@uc.edu	732-5257
Oscar Fernandez	Oscar.Fernandez@uc.edu	556-3267
Michele Bradley	Michele.Bradley@uc.edu	556-0177
Arlene Johnson	Arlene.Johnson@uc.edu	556-1417
Robert Krikorian	Robert.Krikorian@uc.edu	558-4224
Bonnie Brehm	Bonnie.Brehm@uc.edu	558-7502
Pamela Heaton	Pamela.Heaton@uc.edu	558-4177
Datina Juran	Datina.Juran@uc.edu	556-0328
Eric Anderson	Eric.Anderson@uc.edu	936-1618
Dennis O'Neill	Dennis.ONeill@uc.edu	556-9313

2012-2013
All University Committees

ACADEMIC COORDINATING COMMITTEE:

As recommending body to the Academic Operations Committee (AOC), the Academic Coordinating Committee (ACC) serves as a university-level governance committee charged to generate and to review newly-proposed policies, procedures, and programs that bear on the University's teaching, research, and service missions. The committee interfaces with the Fiscal Coordinating Committee and is also responsible for advising the AOC and the Provost regarding the University's UC|21 academic priorities and monitoring the next re-accreditation visit by the Higher Learning Commission of NCA.

Rich Miller (CEAS)	Richard.miller@uc.edu	556-3744
Adrienne Lane (Nursing)	Adrienne.Lane@uc.edu	558-5211

ACADEMIC COORDINATING COMMITTEE (REGIONAL CAMPUS):

As recommending body to the Academic Operations Committee (AOC), the Academic Coordinating Committee (ACC) serves as a university-level governance committee charged to generate and to review newly-proposed policies, procedures, and programs that bear on the University's teaching, research, and service missions. The committee interfaces with the Fiscal Coordinating Committee and is also responsible for advising the AOC and the Provost regarding the University's UC|21 academic priorities and monitoring the next re-accreditation visit by the Higher Learning Commission of NCA.

Janice Denton (UCBA)	Janice.Denton@uc.edu	745-5795
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ATHLETICS ADVISORY COMMITTEE:

The Athletics Advisory Council advises the president and director of athletics on all matters relating to intercollegiate athletics to insure the alignment of intercollegiate athletics with the values and goals of the University.

Lisa Beckelhimer (A&S)	lisa.beckelhimer@uc.edu	556-3955
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BOARD OF TRUSTEES:

The government of the University of Cincinnati is vested in a board of eleven trustees appointed by the Governor with the advice and consent of the Senate.

Richard Miller (A&S)	Richard.Miller@uc.edu	556-3744
Marla Hall (Honors Program)	Marla.Hall@uc.edu	556-5332
Peter Stambrook(College of Med)	Peter.Stambrook@uc.edu	558-6151

CAPITAL ADVISORY COMMITTEE:

The Capital Advisory Committee is to make recommendations to the President's Budget Advisory Committee (PBAC) on the capital budget by reviewing and recommending capital projects for priority and funding. The recommendations flow through the PBAC and the Fiscal Coordinating Committee to the President's Executive Committee and on to the Board of Trustees.

Jeff Tilman (DAAP)	Jeff.Tilman@uc.edu	556-0239
Richard Harknett (A&S)	Richard.Harknett@uc.edu	556-3314

2012-2013
All University Committees (continued)

DIVERSITY COUNCIL:

The Diversity Council serves as the All-University Governance Committee charged with building an institution-wide capacity to meet the needs of an increasingly diverse campus that embraces diversity as one of our core values, infusing every aspect of campus life and purpose, and every measure of success. The Council recognizes a very broad and inclusive concept of diversity that includes commonly recognized considerations such as race, ethnicity, gender, age, disability status, socioeconomic status, sexual identity, sexual orientation, religion and regional or national origin. It will guide the University's efforts to conceptualize, define assess, nurture and cultivate diversity and inclusion as institutional and educational resources at the University.

Ana Vamadeva (UCBA)	vamadeg@ucmail.uc.edu	936-1684
Rebecca Lee (Nursing)	lee2rc@ucmail.uc.edu	558-5498
Natalia Darling (UCBA)	darlinnp@ucmail.uc.edu	745-5763

ENVIRONMENTAL OVERSIGHT COMMITTEE

The Environmental Oversight Committee addresses and brings forward to the President of the University, environmental issues which are not resolved through normal line functions.

Ron Jones (LIB/LAW)	ronald.jones@uc.edu	556-0158
Margo Lambert (UCBA)	margo.lambert@uc.edu	936-7124

FACILITIES & ADMINISTRATIVE DISTRIBUTION COMMITTEE:

The charge of this committee is to make recommendations on the distribution formula for indirect costs associated with extramural grant support.

William Ball (CCHMC)	William.S.Ball@uc.edu	558-0026
Kenneth Clark (Med.)	Kenneth.Clark@uc.edu	558-6552

FACULTY DEVELOPMENT COUNCIL:

The charge of the Faculty Development Council is to distribute faculty development funds defined under Article 24 and the Memorandum of Understanding (M.5) in the Collective Bargaining Agreement between UC and the AAUP.

Ana Vamadeva (UCBA)	vamadeg@ucmail.uc.edu	936-1684
Nikki Taylor (A&S)	Nikki.Taylor@uc.edu	556-2561
Virginia Russell (DAAP)	Virginia.russell@uc.edu	556-1135
Susan Boland (LIB/LAW)	Susan.Boland@uc.edu	556-4407

FISCAL COORDINATING COMMITTEE:

The Fiscal Coordinating Committee is to help facilitate integrated decisions around fiscal planning and priorities. Participatory task forces are convened and report to the Fiscal Coordinating Committee. This committee interfaces with the Academic Coordinating Committee.

Daniel Langmeyer, Chair (A&S)	Daniel.Langmeyer@uc.edu	556-5546
Richard Miller (CEAS)	Richard.Miller@uc.edu	556-3744

2012-2013
All University Committees (continued)

INTEGRATED CORE LEARNING COMMITTEE:

The charge of this committee is to provide advice and guidance to the Provost Office (and specifically to the Vice Provost for Assessment & Student Learning) of a range of issues that relate to the University's Integrated Core Learning Initiative.

Gigi Escoe, chair (Vice Provost)	Gisela.Escoe@uc.edu	556-9193
Richard Harknett (A&S)	Richard.Harknett@uc.edu	556-3314
Marianne Lewis (CoB)	Marianne.Lewis@uc.edu	556-7124
Jennifer Pollock (Library)	Jennifer.Pollock@uc.edu	556-1319
Afsaneh Ardehali (CEAS)	Afsaneh.Ardehali@uc.edu	556-5517
Marla Hall (Honors Program)	Marla.Hall@uc.edu	556-5332

INTELLECTUAL PROPERTY COMMITTEE:

The charge of this committee is to provide advice, as requested, to the Vice President for Research, regarding intellectual property including patent and copyright policies.

Christy K. Holland, chair (Med.)	Christy.Holland@uc.edu	558-5675
Gary E. Dean (Med.)	Gary.Dean@uc.edu	558-0065
B.J. Zirger (CoB)	Bj.zirger@uc.edu	556-7148
Mary Beth Privitera (CEAS)	privitmb@uc.edu	556-0647

INTERNATIONAL AFFAIRS:

The charge of the committee is to focus on all areas of international affairs. For more information go to <http://www.uc.edu/president/decisionmaking/intl.html>.

Ron Cushing, co-chair (Dir. ISSO)	Ronald.Cushing@uc.edu	556-2879
Kurt Olausen, co-chair (Dir. IP)	Kurt.Olausen@uc.edu	556-4278
Ana Vamadeva, (UCBA)	vamadeg@ucmail.uc.edu	936-1684
Kevin Grace (Library)	Kevin.Grace@uc.edu	556-1959

PRESIDENT'S CABINET:

The President's Cabinet serves as an advisory committee to the President and is composed of the President, Senior Vice Presidents, General Counsel, Director of Athletics, Faculty Senate Chair, Deans' Council Chair, University Spokesperson, President of Student Government, and Graduate Student Governance Association Chair.

Richard Miller (CEAS)	Richard.Miller@uc.edu	556-3744
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PRESIDENT'S ADVISORY COUNCIL ON THE ENVIRONMENT & SUSTAINABILITY:

This committee is charged with the oversight of the University's efforts in removing hazardous and unhealthy conditions from the work environment. Meetings of the committee will be held at least on a quarterly basis. The committee will establish its meeting times and administrative procedures. (See UC/AAUP Collective Bargaining Agreement, M.4 on p. 139 for additional details.)

Jerry Lingrel, chair (Med.)	jerry.lingrel@uc.edu	558-0114
George Sorial (CEAS)	george.sorial@uc.edu	556-2987
W. Keith Jones (Med.)	joneswk@uc.edu	558-6573
Nelson Horseman (Med.)	nelson.horseman@uc.edu	558-3019
Jodi Shann (A&S)	jodi.shann@uc.edu	556-8265
Mary Justice (UCBA)	mary.justice@uc.edu	745-5600

2012-2013

All University Committees (continued)

RIEVESCHL AWARD for CREATIVE and/or SCHOLARLY WORKS:

The charge of this committee is to select the annual award recipients for the George Rieveschl Award for Creative and/or Scholarly works.

Armando Romero, chair (A&S)	Armando.Romero@uc.edu	556-1831
Flavia M.C. Bastos (DAAP)	Flavia.Bastos@uc.edu	556-2120
Jana Braziel (A&S)	Jana.Braziel@uc.edu	556-0834
Jintai Ding (A&S)	Jintai.Ding@uc.edu	556-4024
James Evans (CoB)	James.Evans@uc.edu	556-7152
Miguel Roig-Francoli (CCM)	roigfrma@uc.edu	556-1821
Gill Hageman (CAHS)	Gilbert.Hageman@uc.edu	558-7499
Caryl Mayo (UCBA)	Caryl.Mayo@uc.edu	745-5665
Cynthia Nitz Ris (A&S)	Cynthia.Ris@uc.edu	556-6667
Barbara Ramusack (A&S)	Barbara.Ramusack@uc.edu	556-2144

STANDING COMMITTEE ON CONFLICTS OF INTEREST:

This committee is charged with providing guidance in the management of conflicts of interest arising from the activities of the University and its employees, and ensures that relationships between the University, its employees, and outside entities have been examined and will be conducted in a manner consistent with institutional guidelines and all applicable law.

Jerry Lingrel, Chair (COM)	Jerry.Lingrel@uc.edu	558-0114
Valerie Krugh (CoB)	Valerie.Krugh@uc.edu	556-2949
Jintai Ding (A&S)	Jintai.ding@uc.edu	556-4024

STRATEGIC ENROLLMENT MANAGEMENT POLICY COUNCIL:

Strategic Enrollment Management is a comprehensive process designed to help this institution achieve and maintain the optimum recruitment, retention, and graduation rates of students, where “optimum” is defined within the academic context of the institution. SEM is an institution-wide process that embraces virtually every aspect of the institution’s function and culture

Richard Miller	Richard.Miller@uc.edu	556-3744
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UNDERGRADUATE ACADEMIC AFFAIRS COMMITTEE:

Dennis O’Neill (A&S)	Dennis.ONeill@uc.edu	556-9313
Daniel Langmeyer (A&S)	Daniel.Langmeyer@uc.edu	556-5546

UNIVERSITY BRANDING COMMITTEE:

The charge of this committee is to monitor brand compliance; offer branding/design consultation; encourage deeper brand adoption (extend beyond high-profile communication); make decisions regarding brand policy and rule exceptions; identify branding opportunities; and celebrate/congratulate branding successes. The committee meets once per month and at other various times during the year. The committee is asked to respond via email.

Angela Klocke, chair (Gov. Rel. & Comm.)	Angela.Klocke@uc.edu	556-3237
Ric Sweeney (CoB)	Ric.Sweeney@uc.edu	556-3561

2012-2013
All University Committees (continued)

UNIVERSITY CALENDAR COMMITTEE:

The University of Cincinnati Calendar and Examinations Committee (C&E) is responsible for developing the university's annual per-term academic calendar and examination schedule. The calendar created by the C&E Committee becomes official once approved by the UC Board of Trustees. The C&E Committee reports to the Senior Vice President and Provost. The calendar created by the C&E Committee does not apply to the academic activities of the College of Law and the College of Medicine (M.D. programs). Academic calendars governing the College of Law and the College of Medicine are developed independently by those units.

Doug Burgess, chair (Registrar)	burgesds@ucmail.uc.edu	556-9930
Jeff Tilman (DAAP)	Jeff.Tilman@uc.edu	556-0239

UNIVERSITY GRADUATE COUNCIL:

The University Graduate Council is to consider matters pertaining to the policy of the Graduate School and presents recommendations to the graduate faculty. The Council, through the Dean of the Graduate School, enforces the rules and regulations of the graduate faculty. It proposes and considers measures and policies for the improvement of graduate education. It assists the Dean of the Graduate School, as needed, with issues of discipline and in deciding on petitions of the students and staff. It evaluates new graduate programs and recommends to the graduate faculty their approval or disapproval. Members of the Council are responsible for keeping the groups they represent informed of the policies considered and business transacted by the Council.

Robert Zierolf, chair (Dean, Grad.)	Robert.Zierolf@uc.edu	556-4343
Marla Hall (A&S)	Marla.Hall@uc.edu	556-5332
Raj Bhatnagar (CEAS)	raj.bhatnagar@uc.edu	556-4932

UNIVERSITY LIBRARY COMMITTEE:

The University Library Committee shall advise and assist the Dean and University Librarian in the establishment of library policies, acquisitions, services, and facilities as they affect the library user. All faculty are eligible to serve on this committee except for those from Clermont College, College of Law, and Raymond Walters College. Those libraries report to their respective deans and have their own separate library committees.

Chair		
Stephanie King (Nursing)	Stephanie.King@uc.edu	558-0012
Lisa Beckelhimer (A&S)	Lisa.Beckelhimer@uc.edu	556-3955
Mikiko Hirayama (DAAP)	Miki.Hirayama@uc.edu	556-0245
Ratee Apana (CoB)	Ratee.Apana@uc.edu	556-7074
Pamela Greenstone (CAHS)	Pamela.greenstone@uc.edu	558-2413
Janine Hartman (A&S)	Janine@hartman@uc.edu	556-1596
Eric Inglert (CEAS)	eric.inglert@uc.edu	556-3639
Ann Witham (UCBA)	ann.witham@uc.edu	745-5607

UNIVERSITY NAMING COMMITTEE (2 year term):

Jim Knippling (A&S)	james.knippling@uc.edu	556-0939
Ann Witham (UCBA)	ann.witham@uc.edu	745-5607

2012-2013

All University Committees (continued)

UNIVERSITY RESEARCH COUNCIL

ARTS & HUMANITIES:

This committee is to advise the Vice President for Research on funding decisions made for several university programs that sponsor faculty and student scholarship and creative activities in the area of arts and humanities.

Robert Zierolf, chair (Dean Grad)	Robert.Zierolf@uc.edu	556-4343
Maura O'Connor (A&S)	oconnorma@uc.edu	556-2198
Kevin Grace (LIB)	Kevin.grace@uc.edu	556-1959

PHYSICAL SCIENCE & ENGINEERING:

This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of physical sciences and engineering.

David Smithrud, Chair (A&S)	david.smithrud@uc.edu	556-9254
Bahram Shahrooz (CEAS)	Bahram.Shahrooz@uc.edu	556-3677
Kevin Li (PHARM)	Kevin.li@uc.edu	558-0977

LIFE SCIENCES:

This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of life sciences.

Mary Beth Genter, Chair (Med.)	Marybeth.genter@uc.edu	558-6266
Jing-Huei Lee (Med.)	Jing-huei.Lee@uc.edu	558-5676

BEHAVIORAL & SOCIAL SCIENCE:

This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of behavioral and social sciences.

Sarah Couch, Chair (CAHS)	sarah.couch@uc.edu	558-7504
Heidi Kloos (A&S)	Heidi.Kloos@uc.edu	556-5525

Calendar & Meeting Schedule

Our goal is to create an information flow from Standing Senate Committees and All-University Committees that allows for wide dissemination, reflection, and prioritization prior to meetings and deliberation and action during meetings. Thus, implementing Senate Resolutions related to reporting the following schedule has been adopted.

Reporting Deadline (by noon)	Faculty Senate Cabinet One Edwards 3120G 2:30 – 5pm	Faculty Senate TUC Room 400ABC 3:30 – 5:30pm	All-University Faculty TUC Great Hall
Sept. 3, 2012 (due to Sept. 4 holiday)	Sept. 6, 2012	Sept. 13, 2012	
Oct. 1, 2011	Oct. 4, 2012 Oct. 18, 2012*	Oct. 13, 2012	Oct. 18, 2012 2 – 5pm
Oct. 29, 2012	Nov. 1, 2012	Nov. 8, 2012	
Dec. 3, 2012	Dec. 6, 2012 Dec. 20, 2012*	Dec. 13, 2012	
Dec. 28, 2011 (due to Jan. holiday)	Jan. 3, 2013 Jan. 17, 2013	Jan. 10, 2013	
Feb. 4, 2013	Feb. 7, 2013 Feb. 21, 2013*	Feb. 14, 2013	
Mar. 4, 2013	Mar. 7, 2013 Mar. 15, 2012*	Mar. 14, 2013	
Apr. 1, 2013	Apr. 4, 2013 Apr. 18, 2013*	Apr. 11, 2013	
Apr. 29, 2013	May 2, 2013 May 17, 2013*	May 9, 2013	April 16, 2013 2-5pm
Jun. 3, 2013	Jun. 6, 2013 Jun. 20, 2013	Jun. 13, 2013	

** These Cabinet meetings are tentatively reserved for cases where Cabinet business requires more time than the standard one meeting per month.*

The Governance Reporting template is due via email no later than noon on each of the noted reporting deadline to be considered for placement on the nearest Faculty Senate or All-University Faculty meetings.

If substantive developments occur between the period in which the report is submitted and the holding of the Faculty Senate or All-University meeting, those reporting should communicate with the Faculty Chair, so that updated information might be disseminated.

Senators and faculty recognized by the Chair may introduce items not reported by deadline and not specified as a meeting agenda item, under New Business during Senate and All-University Faculty meetings.

Alphabet Soup of Governance List

Common Abbreviations, Acronyms & Web links

Abbreviation	Name & Web link
AAC	Athletics Advisory Council http://www.uc.edu/president/decisionmaking/athletics_advisory_council.html
AAU	Association of American Universities http://www.aau.edu/
AAUP	American Association of University Professors http://www.uc.edu/hr/lrpd/collective_bargaining.html
ACC	Academic Coordinating Committee http://www.uc.edu/president/decisionmaking/academic_coordinating_committee.html
AD	Athletic Director http://www.gobearcats.com/
A&F	Administration & Finance, Division of http://www.uc.edu/af.html
AFB	All Funds Budgeting
AFTL	Academy of Fellows for Teaching & Learning http://www.uc.edu/cetl/about/aftl.html
AHC	Academic Health Center http://health.uc.edu/
AHCFA	Academic Health Center Finance & Administration
AMP	Academic Master Plan http://www.uc.edu/provost/priorities/uc2019-amp.html
AOC	Academic Operations Committee http://www.uc.edu/provost/committees/academic_operations_committee.html
A&S	College of Arts and Sciences http://www.artsci.uc.edu/
ATPC	Academic Technology Planning Committee http://www.uc.edu/ucit/about/committees/atpc.html
AUF	All University Faculty
BA	Business Administrator
BOT	Board of Trustees http://www.uc.edu/trustees.html
CAC	Capital Advisory Committee http://www.uc.edu/president/decisionmaking/capital_advisory_committee.html
CAHS	College of Allied Health Sciences http://www.cahs.uc.edu/
CAS	Compliance Advisory Subcommittee http://www.uc.edu/president/decisionmaking/compliance_board.html
CAT	Center for Access & Transition
CCM	College Conservatory of Music http://ccm.uc.edu/html
CCTST	Center for Clinical and Translational Science and Training http://cctst.uc.edu/
CEAS	College of Engineering & Applied Sciences http://www.ceas.uc.edu/html
CECH	College of Education, Criminal Justice, & Human Services http://www.cech.uc.edu/

Alphabet Soup of Governance List (continued)

Common Abbreviations, Acronyms & Web links

CER	Comparative Effectiveness Research
CETL	Center for the Enhancement of Teaching & Learning http://www.uc.edu/cetl.html
CoB	College of Business http://business.uc.edu/
COD	Council of Deans http://www.uc.edu/academics/deans.html
COM or MED	College of Medicine http://www.med.uc.edu/Home.aspx
COMFA	College of Medicine Faculty Affairs http://med.uc.edu/FacultyAffairs.aspx
DAAP	Design, Architecture, Art, & Planning http://daap.uc.edu/
DAIR	Deregulation, Autonomy, & Internal Restructuring
ESS	Employee Self-Service (HR) https://www.ucflex.uc.edu/irj/portal
FCC	Fiscal Coordinating Committee http://www.uc.edu/af/fcc.html
FDA	Food & Drug Administration http://www.fda.gov/
FERPA	Federal Educational Rights & Privacy Act http://www.uc.edu/registrar/FERPA_and_records_privacy.html
FM	Facilities Management http://www.uc.edu/af/facilities.html
FTRC	Faculty Technology Resources Center http://www.uc.edu/ucit/learningtools/ftrc.html
FYE	First Year Experience
GA	Graduate Assistant
GC	Graduate Council
GLG	Graduate Leadership Group
GRAAD Report	Graduate Student Recruitment Admissions & Assistantship Data Report
GSGA	Graduate Student Governance Association http://www.uc.edu/gsga/
GSHI	Graduate Student Health Insurance Award
HR	Human Resources http://www.uc.edu/hr.html
ICL	Integrated Core Learning http://www.uc.edu/provost/offices/undergraduate-affairs/icl.html
IDE	Investigational Device Exemption
IND	Investigational New Drug
InfoSec	Information Security, UC http://www.uc.edu/ucit/infosec.html
IPO	Intellectual Property Office http://www.ipo.uc.edu/

Alphabet Soup of Governance List (continued)

Common Abbreviations, Acronyms & Web links

IPR	Institute for Policy Research http://www.ipr.uc.edu/
IR	Institutional Research http://www.uc.edu/provost/offices/institutional_research.html
IRB	Institutional Review Board http://researchcompliance.uc.edu/irb/
LAMS	Lab Animal Medical Services http://med.research.uc.edu/Research/CoreFacilities_LaboratoryAnimalMedicalServices.aspx
LGBTQ	Lesbian, Gay, Bi-sexual, Transgender, Questioning/Queer http://www.uc.edu/lgbtq.html
MSB	Medical Science Building
NIH	National Institutes of Health http://www.nih.gov/
NSF	National Science Foundation http://www.nsf.gov
OAR	Outside Activity Reporting http://www.uc.edu/af/instcompliance/subdirectory.html
OBR	Ohio Board of Regents http://www.ohiohighered.org
OEO	Office of Equal Opportunity http://www.uc.edu/af/equalopportunity.html
OGC	Office of General Counsel http://www.uc.edu/af/genccounsel.html
PACES	President's Advisory Council on Environmental and Sustainability http://www.uc.edu/president/decisionmaking/paces.html
PBAC	President's Budget Advisory Committee http://www.uc.edu/president/decisionmaking/budget_advisory_committee.html
PBB	Performance-Based Budgeting http://www.uc.edu/provost/offices/institutional_research/pbb_reports.html
PBF	Public Budget Formulation
P+D+C	Planning and Design and Construction http://www.uc.edu/af/pdc.html
PPC	Practice Plan Contribution
PPR	Practice Plan Reimbursement
PSS	Password Self-Service http://www.uc.edu/infosec/password/psshhelp.html
RACGS	Regents Advisory Council for Graduate Education
RO	Registrar's Office http://www.uc.edu/registrar.html
RWC	Raymond Walters College (Blue Ash College) http://www.rwc.uc.edu
SCOI	Standing Committee on Conflicts of Interest http://www.uc.edu/president/decisionmaking/conflicts_of_interest.html
SEM	Strategic Enrollment Management http://www.uc.edu/provost/committees/strategic_enrollment_management.html
SEM	Strategic Enrollment Management Policy Council http://www.uc.edu/president/decisionmaking/sem.html
SFA	Student Financial Aid http://financialaid.uc.edu/

Alphabet Soup of Governance List (continued)

Common Abbreviations, Acronyms & Web links

SRS	Sponsored Research Services http://srs.uc.edu
STEM	Science, Technology, Engineering, Math/Medicine
SVP, A&F	Sr. VP Administration and Finance http://www.uc.edu/af.html
UC2019	UC Strategic Plan http://www.uc.edu/president/strategic_plan.html
UCBA	UC Blue Ash College (formerly Raymond Walters College) http://www.rwc.uc.edu
UCIT	UC Information Technologies http://uc.edu/ucit.html
UCP	UC Physicians http://www.ucphysicians.com
UGA	University Graduate Assistantship
UGS	University Graduate Scholarship
UHS	UC Health Services http://www.uc.edu/uhs.html
USED	U.S. Department of Education http://www.ed.gov/
USO	University System of Ohio http://www.ohiohighered.org
VPHA/Dean COM	VP for Health Affairs/Dean of College of Medicine http://med.uc.edu/aboutus/deansoffice.aspx